Appendix F2 Details of Savings Initiatives for delivery in 2026/27 by Directorate

		Total Savings for 2026/27	Budget Adjustments 2026/27	Forecast Savings to be Achieved 2026/27 as at Q1	Forecast Unachieved Savings 2026/27 as at Q1	Notes
Adult Social Care & Health						
Ref:	**Budget Savings Proposal**	**£m**	**£m**	**£m**	**£m**	
ASC12	Transformation of Adult Social Care Services	(0.750)		(0.750)	-	
ASC11	Re-provision use of Levick Court	(0.018)		(0.018)	-	
Total Adult Social Care & Health		**(0.768)**	**-**	**(0.768)**	**-**	
Children's Care						
Ref:	**Budget Savings Proposal**	**£m**	**£m**	**£m**	**£m**	
CC03	Improvement of Internal Residential Capacity through the purchase of suitable properties and refurbishment of existing Council properties into residential homes	(0.615)		-	(0.615)	Due to difficulties in staffing in residential care and limited assurance on quality of care, it proposed to delay increasing capacity in internal residential homes until the Ofsted Improvement plan is embedded
CC05	Other savings - Maximising Grants	(0.704)	(0.604)	-	(0.100)	Investment in a Bid Writer was limited and the expected additional income from grants is not expected to materialise.
CC08	Modernising foster care. This project aims to increase local authority foster carers to reduce the number of children in residential and other settings to reduce costs and better meet children's needs.	(1.886)	(1.518)	-	(0.368)	The establishment of the Regional Care Cooperative is underway and the initial phase is to harmonise fostering across the north east via a newly created Foster With North East. The savings will not be achievable at this time.
CC10	Introduce Edge of Care team. The team would support families who are experiencing difficulties, with the aim of keeping the family together. This will avoid children needing to be taken into care.	(1.200)	(0.800)	-	(0.400)	Number of children in care remains high. The team have been successful in cost avoidance however this has not translated to overall savings against base budget.
CS04	Reduction in agency costs	(0.380)	(0.380)	-	-	Service demand pressures and the inability to recruit to permanent posts is preventing the ability to achieve this target.
CS07	Introduce Supplier Incentive Scheme across Children's Care	(0.031)	(0.031)	-	-	Small savings were made against this target in the prior year however it is not expected to deliver further in 2026/27.
CC01	Review of all Children's Care staffing	(0.500)	(0.500)	-	-	As part of the wider Families First Programme and the outcome of the Ofsted ILACS report, the saving is not expected to be delivered in the way intended.
Total Children's Care		**(5.316)**	**(3.833)**	**-**	**(1.483)**	
Education & Partnerships						
Ref:	**Budget Savings Proposal**	**£m**	**£m**	**£m**	**£m**	
EDC02	Deliver passenger assistance training internally	(0.037)	-	(0.037)	-	These are assumed to be achieved as no forecast overspend at Q1 2026
EDC03	Increase transport capacity	(0.084)	-	(0.084)	-	These are assumed to be achieved as no forecast overspend at Q1 2026
EDC04	Management Review	(0.044)	-	(0.044)	-	These are assumed to be achieved as no forecast overspend at Q1 2026
EDC07	Travel Training	(0.102)	-	(0.102)	-	These are assumed to be achieved as no forecast overspend at Q1 2026
Total Education & Partnerships		**(0.267)**	**-**	**(0.267)**	**-**	
Environment, Communities & Culture						
Ref:	**Budget Savings Proposal**	**£m**	**£m**	**£m**	**£m**	
ECS06	Increase in education and enforcement around recycling	(0.020)		(0.020)	-	
ECS15	Grant funding. Funding from the Capital Transport Strategy Grant would be used to cover the costs of management.	0.060		0.060	-	Reversal of previous years one-off savings. Budgets now reinstated.
ECS17	One off - Use of Capital grant funding One off charging of eligible expenditure to capital on street lighting. There would be no change to levels of street lighting maintenance.	0.200		0.200	-	Reversal of previous years one-off savings. Budgets now reinstated.
ECS18	One off - Maximisation of grants Further use of external grant funding to cover appropriate staffing costs within community safety	0.200		0.200	-	Reversal of previous years one-off savings. Budgets now reinstated.
ECS05	Integrate Environment Services and Supporting Communities functions and create a Neighbourhood Management approach	(0.111)	-	(0.050)	(0.061)	Savings were expected in relation to service restructure however one post was not able to be removed due to contractual issues.
ECS13	ECC Management Review	(0.282)	-	-	(0.282)	The savings will not be achieved following new services being agreed as part of council plan priorities creating additional oversight and management responsibilities
REG03	Review and implementation of alternative operating models for Captain Cook Birthplace Museum	(0.075)		(0.075)	-	Assumed that Middlesbrough Football Club Foundation support is still forthcoming
Total Environment, Communities & Culture		**(0.028)**	**-**	**0.315**	**(0.343)**	
Regeneration & Housing						
Ref:	**Budget Savings Proposal**	**£m**	**£m**	**£m**	**£m**	
REG07	Investing in better coordination of the way the Council provides housing to reduce the overall spend on emergency, temporary and short term accommodation for people	(0.500)	-	(0.300)	(0.200)	A national crisis in temporary accommodation is impacting the ability of adults and children's directorate's ability to achieve remaining saving.
Total Regeneration & Housing		**(0.500)**	**-**	**(0.300)**	**(0.200)**	
Finance						
Ref:	**Budget Savings Proposal**	**£m**	**£m**	**£m**	**£m**	
FIN16	**Accounts payable staffing change** This relates to a saving due to a vacant post within the accounts payable finance team whish was held temporarily vacant for 2025/26	0.015		0.015	-	This is the removal in 2026/27 of this saving which was for 2025/26 only
Total Finance		**0.015**	**-**	**0.015**	**-**	
Central Budgets						
Ref:	**Budget Savings Proposal**	**£m**	**£m**	**£m**	**£m**	
FIN13	**Procurement Contract Management** This relates to the merger of FIN07 24/25 Contractual Spend Review £0.619m and FIN12 25/26 Digitise Procurement Activity £0.200m. Note that a double count of saving FIN07 from 24/25 budget setting was removed as part of the 26/27 budget setting.	(0.819)	-	-	(0.819)	Despite best endeavours, it has now become apparent that the remainder of these savings cannot now be achieved in the manner originally intended. This is largely due to the majority of savings that have been identified to date being unable to be realised as actual revenue budget savings as they have largely been related to capital expenditure. Work will continue to seek savings where possible and mitigate the effect as much as possible, and these savings will be reviewed as part of the budget setting process for 2027/28.
Total Finance		**(0.819)**	**-**	**-**	**(0.819)**	
Corporate Vacancy Factor						
Ref:	**Budget Savings Proposal**	**£m**	**£m**	**£m**	**£m**	
CRC01-2526	**Financial Management of Pay budgets** This initiative standardises the budgeting for employee costs across all directorates to recognise underspends that occur naturally due to staff turnover. It also tightens budgetary control arrangements relating to the management of over and underspending to control expenditure within the overall approved budget.	(1.357)	-	(1.357)	-	The Corporate Vacancy Factor has been incorporated with Directorate Service Budget and is expected to be achieved overall.
Total Corporate Vacancy Factor		**(1.357)**	**-**	**(1.357)**	**-**	
TOTAL SAVINGS APPROVED IN PREVIOUS YEARS		**(9.040)**	**(3.833)**	**(2.362)**	**(2.845)**	